

MESSAGE

- Blitz and Guerrillas, by being able to operate in a directed, yet more indistinct, more irregular, and quicker manner than their adversaries, can:
 - Repeatedly concentrate or disperse more inconspicuously and/or more quickly from or to lower levels of distinction (organizational, operational, and environmental) without losing internal harmony, as well as,
 - Repeatedly and unexpectedly infiltrate or penetrate adversaries' vulnerabilities and weaknesses in order to splinter, isolate or envelop, and overwhelm disconnected remnants of adversary organism.

or put another way

- Blitz and Guerrillas, by operating in a directed, yet more indistinct, more irregular, and quicker manner, operate inside their adversaries' observation-orientation-decision-action loops or get inside their mind-time-space as basis to penetrate the moral-mental-physical being of their adversaries in order to pull them apart, and bring about their collapse.

UNDERLYING IDEA

- Such amorphous, lethal, and unpredictable activity by Blitz and Guerrillas make them appear awesome and unstoppable which altogether produce uncertainty, doubt, mistrust, confusion, disorder, fear, panic, ... and ultimately collapse -- a notion implied by Sun Tzu around 400 B.C. and more recently recognized by J.F.C. Fuller after observing the impact of Ludendorff's infiltration tactics in 1918.

PATTERN FOR SUCCESSFUL OPERATIONS

Goal

- Diminish adversary's freedom-of-action while improving our freedom-of-action, so that our adversary cannot cope, while we can cope, with events/efforts as they unfold.

Plan

- Probe and test adversary to unmask strengths, weaknesses, maneuvers, and intentions.
- Employ a variety of measures that interweave menace-uncertainty-mistrust with tangles of ambiguity-ambivalence-deception as basis to sever adversary's moral ties and disorient or twist his mental images, hence mask-distort-magnify our presence and activities.
- Select initiative (or response) that is least expected.
- Establish focus of main effort together with other (related) effort and pursue directions that permit many happenings, offer many branches, and threaten alternative objectives.
- Move along paths of least resistance (to reinforce and exploit success).
- Exploit, rather than disrupt or destroy, those differences, frictions, obsessions, etc., of adversary organism that interfere with his ability to cope with unfolding circumstances.
- Subvert, disorient, disrupt, overload, or seize adversary's vulnerable, yet critical, connections, centers, and activities that provide cohesion and permit coherent observation-orientation-decision-action in order to dismember organism and isolate remnants for mop-up absorption.

Action

- Observe-orient-decide-act more inconspicuously, more quickly, and with more irregularity as basis to keep or gain initiative as well as shape and shift main effort to repeatedly and unexpectedly penetrate vulnerabilities and weaknesses exposed by that effort or other effort(s) that tie-up, divert, or drain-away adversary attention (and strength) elsewhere.

Support

- Superior mobile communications
 - Only essential logistics
- } to maintain cohesion of overall effort and sustain appropriate pace of operations within available resources

Command

- Decentralize, in a tactical sense, to encourage lower-level commanders to shape, direct, and take the sudden/sharp actions necessary to quickly exploit opportunities as they present themselves.
- Centralize, in a strategic sense, to establish aims, match ambitions with means/talent, sketch flexible plans, allocate resources, and shape focus of overall effort.

WHICH BECOMES:

Grand Tactics

- Operate inside adversary's observation-orientation-decision-action loops, or get inside his mind-time-space, to create a tangle of threatening and/or non-threatening events/efforts as well as repeatedly generate mismatches between those events/efforts adversary observes, or anticipates, and those he must react to, to survive;

thereby
- Enmesh adversary in an amorphous, menacing, and unpredictable world of uncertainty, doubt, mistrust, confusion, disorder, fear, panic, chaos, ... and/or fold adversary back inside himself;

thereby
- Maneuver adversary beyond his moral-mental-physical capacity to adapt or endure so that he can neither divine our intentions nor focus his efforts to cope with the unfolding strategic design or related decisive strokes as they penetrate, splinter, isolate or envelop, and overwhelm him.

NOW ALTOGETHER

Tactics

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Strategy

- Penetrate adversary's moral-mental-physical being to dissolve his moral fiber, disorient his mental images, disrupt his operations, and overload his system, as well as subvert or seize those moral-mental-physical bastions, connections, or activities that he depends upon, in order to destroy internal harmony, produce paralysis, and collapse adversary's will to resist.

Strategic Aim

- Diminish adversary's capacity while improving our capacity to adapt as an organic whole, so that our adversary cannot cope, while we can cope, with events/efforts as they unfold.

PATTERN

National Goal

- Improve our fitness, as an organic whole, to shape and cope with an everchanging environment.

Grand Strategy

- Shape pursuit of national goal so that we not only amplify our spirit and strength (while undermining and isolating our adversaries) but also influence the uncommitted or potential adversaries so that they are drawn toward our philosophy and are empathetic toward our success.

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REVIEW AND FURTHER MANIPULATION

Up to this point--by repeatedly adding, stripping-away, and recombining many different, yet similar, ideas and thoughts--we have examined the nature of conflict, survival, and conquest in many different ways. A review and further manipulation of the ideas and thoughts that make-up these different ways suggests that, for success over the long haul and under the most difficult conditions, one needs some unifying vision that can be used to attract the uncommitted as well as pump-up friendly resolve and drive and drain-away or subvert adversary resolve and drive. In other words, what is needed is a vision rooted in human nature so noble, so attractive that it not only attracts the uncommitted and magnifies the spirit and strength of its adherents, but also undermines the dedication and determination of any competitors or adversaries. Moreover, such a unifying notion should be so compelling that it acts as a catalyst or beacon around which to evolve those qualities that permit a collective entity or organic whole to improve its stature in the scheme of things. Put another way, we are suggesting a need for a supra-orientation or center-of-gravity that permits leaders, and other authorities, to inspire their followers and members to enthusiastically take action toward confronting and conquering all obstacles that stand in the way. Such a theme can be portrayed as follows:

THEME FOR SURVIVAL AND CONQUEST

Unifying Vision

- A grand ideal, overarching theme, or noble philosophy that represents a coherent paradigm within which individuals as well as societies can shape and adapt to unfolding circumstances, yet offers a way to expose flaws of competing or adversary systems.

Ingredients Needed to Pursue Vision

- Insight
Ability to peer into and discern the inner nature or workings of things.
- Initiative
Internal drive to think and take action without being urged.
- Adaptability
Power to adjust or change in order to cope with new or unforeseen circumstances.
- Harmony
Power to perceive or create interaction of apparently disconnected events or entities in a connected way.

AIM

Improve fitness as an organic whole to shape and expand influence or power over the course of events in the world.

WRAP-UP

- Alternatively--by stripping away and recombining some of the comments associated with "Clausewitz," "Grand Tactics," "Message," "Game," "How," and "Implications"--we can say:
 - Variety/Rapidity allow one to:

Magnify adversary friction hence stretch-out his time to respond in a directed way.
 - Harmony/Initiative permit one to:

Diminish own friction hence compress own time to exploit variety/rapidity in a directed way.
 - Altogether Variety/Rapidity/Harmony/Initiative enable one to:

Operate inside adversary's observation-orientation-decision-action loops to enmesh adversary in a world of uncertainty, doubt, mistrust, confusion, disorder, fear, panic, chaos, ... and/or fold adversary back inside himself so that he cannot cope with events/efforts as they unfold.
- Simultaneously--by repeatedly rolling-thru O-O-D-A loops while appealing to and making use of the ideas embodied in "Grand Strategy" and "Theme for Survival and Conquest"--we can:
 - Evolve and exploit Insight/Initiative/Adaptability/Harmony as basis to:

Shape or influence events so that we not only amplify our spirit and strength (while isolating our adversaries and undermining their resolve and drive) but also influence the uncommitted or potential adversaries so that they are drawn toward our philosophy and are empathetic toward our success.

PRINCIPLES OF WAR (OR MILITARY ART)

<u>USA</u>	<u>United Kingdom</u>	<u>Soviet Union</u>	<u>France</u>
● Objective	● Aim/Goal	● Mobility/Tempo	● Concentration of Efforts
● Offensive	● Coordination	● Concentration	● Freedom of Action
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● Economy of Forces	● Freedom of Action	● Combat Activeness	
● Maneuver	● Concentration	● Preservation of Combat Effectiveness	
● Unity of Command	● Economy of Efforts	● Conformity of Goal/Plan to Actual Situation	
● Security	● Surprise	● Coordination/Interworking	
● Surprise	● Security		
● Simplicity	● Morale		
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